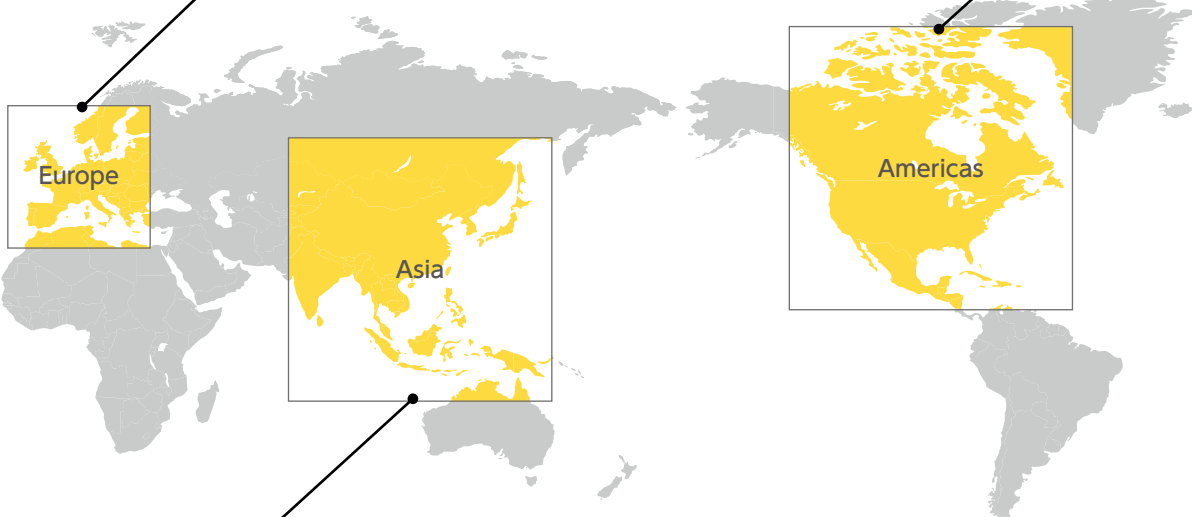
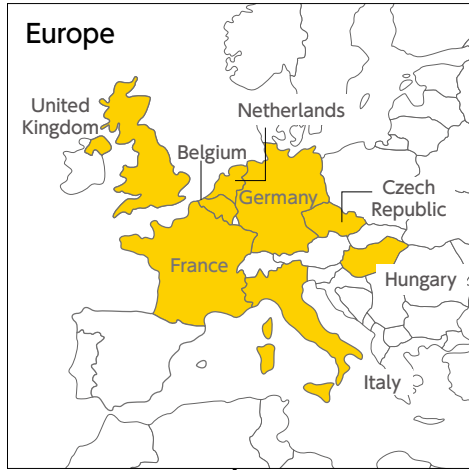


Global Network

As of March 31, 2023

25 overseas subsidiaries **24** countries and regions of operation (including representative offices and branch offices)



Cross-Border Truck Network



Countries and regions with local subsidiaries
 Countries and regions with representative offices and branch offices

— Cross-Border Trucking