Directors

As of June 23, 2020



Masaki Yamauchi _____

Director and Chairperson of the Board of Directors

Haruo Kanda

Representative Director, Executive

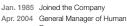
Officer and Vice President

Responsible for overseeing Management, Assistant to

President, Shared Value Creation and Internal Audit



- Apr. 2005 President, Tokyo Regional Office
- Nov. 2005 Executive Officer of Yamato Transport Co., Ltd.
- Nov. 2005 General Manager of Human Resources and Administration Mar. 2007 Executive Officer of the Company
- Mar. 2007 Responsible for Human Resources Strategy
- May 2007 Responsible for Management Strategy
- Apr. 2008 Representative Director, President and Executive Officer of Yamato Logistics Co., Ltd.
- Apr. 2011 Representative Director, President and Executive Officer of Yamato Transport Co., Ltd.
- Jun. 2011 Director and Executive Officer of the Company
- Apr. 2015 Representative Director, President and Executive Officer Apr. 2019 Director and Chairperson of the
- Board of Directors (current)



- Apr. 2004 General Manager of Huma Resources Aug. 2005 Executive Officer
- Nov. 2005 Executive Officer of Yamato Transport Co., Ltd.
- Jul. 2006 Managing Executive Officer Apr. 2008 Managing Executive Officer of the Company
- Jun. 2008 Representative Director and Managing Executive Officer
- Apr. 2013
 Representative Director and Senior Managing Executive Officer

 Apr. 2014
 Responsible for Human Resources Strategy, Network Strategy, Legal Affairs, CSR Strategy and Audit
- Apr. 2015 Representative Director, Executive Officer and Vice President (current)
- Apr. 2019 Responsible for overseeing Management, Assistant to President, Shared Value Creation
- Mar. 2020 Responsible for overseeing Management, Assistant to President, Shared Value Creation and Internal Audit (current)
- Apr. 2021 Director (upcoming) Representative Director, Executive Officer and Vice President of Yama
 - Officer and Vice President of Yamato Transport Co., Ltd. (upcoming)



Yutaka Nagao

Representative Director, President and Executive Officer



Kenichi Shibasaki

Representative Director, Executive Officer and Vice President Responsible for overseeing Managing Section

Apr. 1988	Joined the Company
Apr. 2004	Regional Branch Manager of Yamaguchi Regional Branch
Apr. 2006	Regional Branch Manager of Saitama Regional Branch of Yamato Transport Co., Ltd.
Apr. 2009	General Manager of TSS Sales Promotion Office
Apr. 2010	Executive Officer and President of Kanto Regional Office
Apr. 2013	Managing Executive Officer
Apr. 2015	Executive Officer of the Company
Apr. 2015	Representative Director, President and Executive Officer of Yamato Transport Co., Ltd.
Jun. 2017	Director and Executive Officer of the Company
Apr. 2019	Representative Director, President and Executive Officer (current)
Apr. 2021	Representative Director, President and Executive Officer (upcoming) Representative Director, President and Executive Officer of Yamato Transport Co., Ltd. (upcoming)

Apr. 1980	Joined the Company
Jun. 1997	Regional Branch Manager of Saitama Regional Branch
Jun. 1999	General Manager of Education Division
Apr. 2003	General Manager of Operation Division
Feb. 2006	Representative Director, President and Executive Officer of Yamato Financial Co., Ltd.
Apr. 2006	Executive Officer of the Company
Apr. 2012	Managing Executive Officer
Apr. 2016	Senior Managing Executive Officer
Apr. 2017	Responsible for Financing Strategy and Coordinator-General of Investor Relations Strategy
Jun. 2018	Director and Senior Managing Executive Officer
Apr. 2019	Representative Director, Executive Officer and Vice President (current)
Apr. 2019	Supervisor of ESG Strategy, Marketing Strategy, Public Relations Strategy, Financing Strategy, Investor Relations Strategy, and Legal Strategy, and responsible for Internal Audit
Mar. 2020	Responsible for overseeing Managing Section (current)
Apr. 2021	Representative Director, Executive Officer and Vice President (upcoming) Director of Yamato Transport Co., Ltd. (upcoming)



Masakatsu Mori

Outside Director

Apr. 1969	Joined Arthur Andersen & Co. (currently: Accenture Japan Ltd)
May 1972	Qualified as Certified Public Accountant
Sep. 1981	Partner (business partner) of Arthur Andersen & Co. (currently: Accenture Japan Ltd)
Feb. 1989	President of Andersen Consulting (currently: Accenture Japan Ltd) Board Member of Andersen Consulting (Global) (currently: Accenture Japan Ltd)
Apr. 2003	Representative Director and Chairman of Accenture Japan Ltd
Sep. 2007	Corporate Advisor of Accenture Japan Ltd
Oct. 2009	President of the International University of Japan (IUJ)
Apr. 2013	Senior Advisor of IUJ
Jun. 2013	Director of the Company (current)
Nov. 2013	Vice Chairman of IUJ
Apr. 2018	Senior Advisor of IUJ (current)





Outside Director

Jan. 1994	Joined Louis Vuitton Japan KK
Apr. 2002	Senior Director for Sales Administration
Mar. 2004	Vice President of Tiffany & Co. Japan Inc.
Aug. 2010	Representative Director and President of Christian Dior Japan KK
Sep. 2013	Representative Director, President and CEO of Ferragamo Japan KK
Jun. 2017	Director of the Company (current)



Yoichi Kobayashi

Outside Director

Apr. 1973 Joined ITOCHU Corporation Jun. 2004 Executive Officer Apr. 2006 Managing Executive Officer Jun. 2006 Representative Executive Managing Director Apr. 2018 Representative Senior Managing Director Apr. 2011 Representative Director and Executive Vice President Apr. 2015 Senior Advisor Apr. 2016 Vice Chairman Jun. 2018 Director of the Company (current)		
Apr. 2006 Managing Executive Officer Jun. 2006 Representative Executive Managing Director Apr. 2008 Representative Senior Managing Director Apr. 2011 Representative Director and Executive Vice President Apr. 2015 Senior Advisor Apr. 2016 Vice Chairman	Apr. 1973	Joined ITOCHU Corporation
Jun. 2006 Representative Executive Managing Director Apr. 2008 Representative Senior Managing Director Apr. 2011 Representative Director and Executive Vice President Apr. 2015 Senior Advisor Apr. 2016 Vice Chairman	Jun. 2004	Executive Officer
Director Apr. 2008 Representative Senior Managing Director Apr. 2011 Representative Director and Executive Vice President Apr. 2015 Senior Advisor Apr. 2016 Vice Chairman	Apr. 2006	Managing Executive Officer
Director Apr. 2011 Representative Director and Executive Vice President Apr. 2015 Senior Advisor Apr. 2016 Vice Chairman	Jun. 2006	1 0 0
Executive Vice President Apr. 2015 Senior Advisor Apr. 2016 Vice Chairman	Apr. 2008	00
Apr. 2016 Vice Chairman	Apr. 2011	
•	Apr. 2015	Senior Advisor
Jun. 2018 Director of the Company (current)	Apr. 2016	Vice Chairman
	Jun. 2018	Director of the Company (current)



Shiro Sugata

Outside Director

Apr. 1972	Joined USHIO INC.
Jan. 1993	President of BLV LICHT- UND
	VAKUUMTECHNIK GmbH
Jun. 2000	Director and Corporate Senior Vice President of USHIO INC.
Apr. 2004	Director and Corporate Executive Vice President
Jun. 2004	Representative Director and Corporate Executive Vice President
Mar. 2005	President and CEO
Oct. 2014	Director and Corporate Advisor
Jun. 2016	Corporate Advisor
Jul. 2017	Special Corporate Advisor (current)

Jun. 2019 Director of the Company (current)



Noriyuki Kuga

Outside Director

- Apr. 1979 Joined Tokyo Electron Ltd. Apr. 2002 Vice President and General Manager
- Oct. 2004 President and Representative Director, Tokyo Electron BP Ltd.
- Oct. 2006 Executive Vice President of TOKYO ELECTRON DEVICE LIMITED Jun. 2007 Corporate Director and Executive
- Vice President Jun. 2011 Senior Executive Vice President and Representative Director
- Jun. 2016 Chairman of the Board Jun. 2020 Director of the Company (current)

Audit & Supervisory Board Members As of Jun 23, 2020

Yoshihiro Kawasaki

Full-time Audit & Supervisory Board Member



Sep. 1992 Joined Kyushu Yamato Transport Co., Ltd. Apr. 2003 Regional Branch Manager of Kagoshima Regional Branch

of Yamato Transport Co., Ltd.

Feb. 2006 General Manager of Division of Service Quality Improvement

Apr. 2010 Executive Officer and President of Shikoku Regional Office

Jun. 2015 Audit & Supervisory Board Member Jun. 2019 Full-time Audit & Supervisory Board Member of the Company (current)



Mamoru Matsuno

Full-time Audit & Supervisory Board Member

Apr. 1981	Joined the Company
Jun. 2000	Manager of Audit Section
	No.1 of Audit Division
Jun. 2002	Manager of Audit Section
	of Audit Division
Jul. 2006	Audit Function Manager
Apr. 2012	Audit Function Senior Manager
Apr. 2018	Attached to the President
Jun. 2018	Full-time Audit & Supervisory
	Board Member (current)



Takashi Yamashita

Outside Audit & Supervisory Board Member



Aug. 2014 Established Takashi Yamashita CPA Office, Representative (current)

Jan. 2015 Registered as a Certified Tax Accountant Jun. 2017 Outside Audit & Supervisory Board

Member of the Company (current)



Ryuji Matsuda

Outside Audit & Supervisory Board Member

Apr. 1986	Registered as Attorney at Law and Certified Public Accountant Joined Kawai, Takeuchi, Nishimura and Inoue Law Office
Jan. 1988	Joined Miyake, Hatazawa and Yamazaki Law Office
Jul. 1992	Established Matsuda Law Office (current)
Jun. 2020	Outside Audit & Supervisory Board Member of the Company (current)



Yoshihide Shimoyama

Outside Audit & Supervisory Board Member Apr. 1976 Joined Nihon Cement Co., Ltd. (currently: Taiheiyo Cement Corporation)

Apr. 2006 General Manager of Technology Planning Department, Central Research Laboratory

Mar. 2008 President and Representative Director of Taiheiyo Consultant Co., Ltd.

Apr. 2015 Advisor

Jun. 2020 Outside Audit & Supervisory Board Member of the Company (current)

Management System

As of April 1, 2021

Yamato Holdings Co., Ltd. / Yamato Transport Co., Ltd.

Serves at both Yamato Holdings Co., Ltd. and Yamato Transport Co., Ltd. Yamato Holdings Co., Ltd. Yamato Transport Co., Ltd.

Executive Offic	er and President
Yutaka Nagao	
Executive Offic	er and Vice President
Kenichi Shibasaki	
Haruo Kanda	
Senior Managi	ng Executive Officer
Tsutomu Sasaki	(Responsible for overseeing Corporate Division)
Shinji Makiura	(Responsible for overseeing Management Structural Reform and Innovation Promotion)
Yasuharu Kosuge	(Responsible for overseeing Corporate Business Unit)
Toshizo Kurisu	(Responsible for overseeing Transport Function Division and Professional Service Function Division)
Managing Exec	cutive Officer
Tomoki Otani	(Overseeing Human Resources, Safety and Compliance, Legal Affairs and Internal Audit)
Atsushi Kashimoto	(Responsible for Finance and Investor Relations)
Seiichi Awa	(Responsible for Retail Business Division)
Tamaki Abe	(Responsible for EC Business Division)
Hiroshi Etani	(Responsible for Global SCM Business

Division)

(Responsible for Digital Function Division)

Setsuko Nishida

Executive Officer

	1
Koji Inamori	(Responsible for Corporate Business Division)
Hiroshi Matsuda	(Responsible for Transport Function Division)
Tatsuya Suzuki	(Responsible for Platform Functions Division)
Takanao Sugiura	(Responsible for overseeing Strategy of Corporate Business Unit)
Ryo Kubota	(Responsible for Retail Business and Management Strategy)
Ryutaro Narui	(Responsible for Global SCM Business and Global Strategy)
Noriyasu Naito	(Responsible for Global SCM Business and Sales Administration)
Yorimasa Tanaka	(Responsible for Digital Function and Digital Reform)
Norihiko Nakabayashi	(Responsible for Digital Function and Digital Data Strategy)
Yumiko Katakura	(Responsible for Professional Service Function Division and BPR)
Hideo Tanzawa	(Responsible for Corporate Communications and, Tokyo Olympic and Paralympic Promotion)
Katsuhiko Umetsu	(Responsible for Strategic Alliance)
Yasuhiko Tamura	(Responsible for Finance)
Kazuki Watanabe	(Responsible for Human Resources and
	Human Resources Development)
Takeshi Arakawa	
	Human Resources Development)
Takeshi Arakawa	Human Resources Development) (Responsible for Management Strategy)
Takeshi Arakawa Tetsuya Egashira	Human Resources Development) (Responsible for Management Strategy) (Responsible for Thailand region)
Takeshi Arakawa Tetsuya Egashira Masahiro Matsui	Human Resources Development) (Responsible for Management Strategy) (Responsible for Thailand region) (Responsible for Hokkaido region)
Takeshi Arakawa Tetsuya Egashira Masahiro Matsui Toshiya Kuroiwa	Human Resources Development) (Responsible for Management Strategy) (Responsible for Thailand region) (Responsible for Hokkaido region) (Responsible for Tohoku region)
Takeshi Arakawa Tetsuya Egashira Masahiro Matsui Toshiya Kuroiwa Takashi Okushi	Human Resources Development) (Responsible for Management Strategy) (Responsible for Thailand region) (Responsible for Hokkaido region) (Responsible for Tohoku region) (Responsible for Tokyo region)
Takeshi Arakawa Tetsuya Egashira Masahiro Matsui Toshiya Kuroiwa Takashi Okushi Takeharu Ootomo	Human Resources Development) (Responsible for Management Strategy) (Responsible for Thailand region) (Responsible for Hokkaido region) (Responsible for Tohoku region) (Responsible for Tokyo region) (Responsible for South Kanto region)
Takeshi Arakawa Tetsuya Egashira Masahiro Matsui Toshiya Kuroiwa Takashi Okushi Takeharu Ootomo Toshiharu Kubo	Human Resources Development) (Responsible for Management Strategy) (Responsible for Thailand region) (Responsible for Hokkaido region) (Responsible for Tohoku region) (Responsible for Tokyo region) (Responsible for South Kanto region) (Responsible for Northern Kanto region)
Takeshi Arakawa Tetsuya Egashira Masahiro Matsui Toshiya Kuroiwa Takashi Okushi Takeharu Ootomo Toshiharu Kubo Takashi Ikeda	Human Resources Development) (Responsible for Management Strategy) (Responsible for Thailand region) (Responsible for Thokkaido region) (Responsible for Tohoku region) (Responsible for Tokyo region) (Responsible for South Kanto region) (Responsible for Northern Kanto region) (Responsible for Hokushinetsu region)
Takeshi Arakawa Tetsuya Egashira Masahiro Matsui Toshiya Kuroiwa Takashi Okushi Takeharu Ootomo Toshiharu Kubo Takashi Ikeda Hiroshi Tarumi	Human Resources Development) (Responsible for Management Strategy) (Responsible for Thailand region) (Responsible for Tohoku region) (Responsible for Tohoku region) (Responsible for Tokyo region) (Responsible for South Kanto region) (Responsible for Northern Kanto region) (Responsible for Hokushinetsu region) (Responsible for Chubu region)
Takeshi Arakawa Tetsuya Egashira Masahiro Matsui Toshiya Kuroiwa Takashi Okushi Takeharu Ootomo Toshiharu Kubo Takashi Ikeda Hiroshi Tarumi Toshiyuki Nishide	Human Resources Development) (Responsible for Management Strategy) (Responsible for Thailand region) (Responsible for Thokkaido region) (Responsible for Tohoku region) (Responsible for Tohyo region) (Responsible for Tokyo region) (Responsible for South Kanto region) (Responsible for Northern Kanto region) (Responsible for Hokushinetsu region) (Responsible for Chubu region) (Responsible for Kansai region)
Takeshi Arakawa Tetsuya Egashira Masahiro Matsui Toshiya Kuroiwa Takashi Okushi Takeharu Ootomo Toshiharu Kubo Takashi Ikeda Hiroshi Tarumi Toshiyuki Nishide Hidetomo Kobayashi	Human Resources Development) (Responsible for Management Strategy) (Responsible for Thailand region) (Responsible for Tohoku region) (Responsible for Tohoku region) (Responsible for Tokyo region) (Responsible for South Kanto region) (Responsible for Northern Kanto region) (Responsible for Hokushinetsu region) (Responsible for Chubu region) (Responsible for Kansai region)
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Takeshi Arakawa Tetsuya Egashira Masahiro Matsui Toshiya Kuroiwa Takashi Okushi Takeharu Ootomo Toshiharu Kubo Takashi Ikeda Hiroshi Tarumi Toshiyuki Nishide Hidetomo Kobayashi Osamu Yamanaka Masamichi Matsumoto	Human Resources Development) (Responsible for Management Strategy) (Responsible for Thailand region) (Responsible for Thokkaido region) (Responsible for Tohoku region) (Responsible for Tokyo region) (Responsible for Tokyo region) (Responsible for Northern Kanto region) (Responsible for Northern Kanto region) (Responsible for Hokushinetsu region) (Responsible for Chubu region) (Responsible for Chubu region) (Responsible for Chugoku and Shikoku region) (Responsible for Kyushu region)
Takeshi Arakawa Tetsuya Egashira Masahiro Matsui Toshiya Kuroiwa Takashi Okushi Takeharu Ootomo Toshiharu Kubo Takashi Ikeda Hiroshi Tarumi Toshiyuki Nishide Hidetomo Kobayashi Osamu Yamanaka Masamichi Matsumoto Shinsuke Mori	 Human Resources Development) (Responsible for Management Strategy) (Responsible for Thailand region) (Responsible for Tohoku region) (Responsible for Tohoku region) (Responsible for Tokyo region) (Responsible for South Kanto region) (Responsible for Northern Kanto region) (Responsible for Chubu region) (Responsible for Chubu region) (Responsible for Kansai region) (Responsible for Kyushu region) (Responsible for General Affairs) (Responsible for Asset Management)
Takeshi Arakawa Tetsuya Egashira Masahiro Matsui Toshiya Kuroiwa Takashi Okushi Takeharu Ootomo Toshiharu Kubo Takashi Ikeda Hiroshi Tarumi Toshiyuki Nishide Hidetomo Kobayashi Osamu Yamanaka Masamichi Matsumoto Shinsuke Mori Yoshiko Akiyama	 Human Resources Development) (Responsible for Management Strategy) (Responsible for Thailand region) (Responsible for Tohoku region) (Responsible for Tohyo region) (Responsible for South Kanto region) (Responsible for Northern Kanto region) (Responsible for Chubu region) (Responsible for Chubu region) (Responsible for Kansai region) (Responsible for Kuyahu region) (Responsible for South Affairs) (Responsible for Asset Management) (Responsible for Sustainability Promotion)
Takeshi Arakawa Tetsuya Egashira Masahiro Matsui Toshiya Kuroiwa Takashi Okushi Takeharu Ootomo Takashi Ikeda Hiroshi Tarumi Toshiyuki Nishide Hidetomo Kobayashi Osamu Yamanaka Masamichi Matsumoto Shinsuke Mori Yoshiko Akiyama Kazuhiro Shiozawa	 Human Resources Development) (Responsible for Management Strategy) (Responsible for Thailand region) (Responsible for Tohoku region) (Responsible for Tohoku region) (Responsible for Tokyo region) (Responsible for South Kanto region) (Responsible for Northern Kanto region) (Responsible for Chubu region) (Responsible for Chubu region) (Responsible for Chubu region) (Responsible for Kansai region) (Responsible for Kansai region) (Responsible for General Affairs) (Responsible for Asset Management) (Responsible for Sustainability Promotion)