Directors As of March 1, 2020



Kenichi Shibasaki

Haruo Kanda

Yutaka Nagao

Masaki Yamauchi

Apr. 1988 Joined the Company

Branch

Office

Masaki Yamauchi

Director and Chairperson of the Board of Directors

- Apr. 1984
 Joined the Company

 Apr. 2005
 Executive Officer

 Apr. 2005
 President, Tokyo Regional Office

 Nov. 2005
 Executive Officer of Yamato Transport Co., Ltd.

 Nov. 2005
 General Manager of Human Resources and
 - Administration
- Mar. 2007 Executive Officer of the Company
- Mar. 2007 Responsible for Human Resources Strategy
- May 2007 Responsible for Management Strategy Apr. 2008 Representative Director, President and Executive Officer of Yamato Logistics Co., Ltd.
- Apr. 2011 Representative Director, President and Executive Officer of Yamato Transport Co., Ltd.
- Jun. 2011 Director and Executive Officer of the Company Apr. 2015 Representative Director, President and
 - pr. 2015 Representative Director, President an Executive Officer
- Apr. 2019 Director and Chairperson of the Board of Directors (current)

Yutaka Nagao

Representative Director, President and Executive Officer

> Apr. 2015 Executive Officer of the Company Apr. 2015 Representative Director, President and Executive

Apr. 2013 Managing Executive Officer

Officer of Yamato Transport Co., Ltd. Jun. 2017 Director and Executive Officer of the Company

Apr. 2004 Regional Branch Manager of Yamaguchi Regional

Apr. 2006 Regional Branch Manager of Saitama Regional Branch of Yamato Transport Co., Ltd.

Apr. 2009 General Manager of TSS Sales Promotion Office

Apr. 2010 Executive Officer and President of Kanto Regional

Apr. 2019 Representative Director, President and Executive Officer (current)

Haruo Kanda

Representative Director, Executive Officer and Vice President Responsible for Overseeing Management, Assistant to President, Shared Value Creation and Internal Audits

- Jan. 1985 Joined the Company Apr. 2004 General Manager of Human Resources Aug. 2005 Executive Officer Nov. 2005 Executive Officer of Yamato Transport Co., Ltd.
- Jul. 2006 Managing Executive Officer
- Apr. 2008 Managing Executive Officer of the Company
- Jun. 2008 Representative Director and Managing Executive Officer
- Apr. 2013 Representative Director and Senior Managing Executive Officer
- Apr. 2014 Responsible for Human Resources Strategy, Network Strategy, Legal Affairs, CSR Strategy and Audit
- Apr. 2015 Representative Director, Executive Officer and Vice President
- Mar. 2020 Responsible for Overseeing Management, Assistant to President, Shared Value Creation and Internal Audits (current)

Kenichi Shibasaki

Shibasaki

Representative Director, Executive Officer and Vice President Responsible for Overseeing Managing Section

- Apr. 1980 Joined the Company Jun. 1997 Regional Branch Manager of Saitama Regional Branch
- Jun. 1999 General Manager of Education Division
- Apr. 2003 General Manager of Operation Division
- Feb. 2006 Representative Director, President and Executive Officer of Yamato Financial Co., Ltd.
- Apr. 2006 Executive Officer of the Company
- Apr. 2012 Managing Executive Officer
- Apr. 2016 Senior Managing Executive Officer
- Apr. 2017 Responsible for Financing Strategy and Coordinator-General of Investor Relations Strategy
- Jun. 2018 Director and Senior Managing Executive Officer Apr. 2019 Representative Director, Executive Officer and Vice President (current)
- Mar. 2020 Responsible for Overseeing Managing Section



Mariko Tokuno

Yoichi Kobayashi

Shiro Sugata

Masakatsu Mori

Outside Director

- Apr. 1969 Joined Arthur Andersen & Co. (currently: Accenture Japan Ltd) May 1972 Qualified as Certified Public Accountant Sep. 1981 Partner (business partner) of Arthur Andersen & Co. (currently: Accenture Japan Ltd) Feb. 1989 President of Andersen Consulting (currently: Accenture Japan Ltd) Board Member of Andersen Consulting (Global) (currently: Accenture) Apr. 2003 Representative Director and Chairman of Accenture Japan Ltd
- Sep. 2007 Corporate Advisor of Accenture Japan Ltd
- Oct. 2009 President of the International University of Japan (IUJ) Apr. 2013 Senior Advisor of IUJ
- Jun. 2013 Director of the Company (current)
- Nov. 2013 Vice Chairman of IUJ
- Apr. 2018 Senior Advisor of IUJ (current)

Mariko Tokuno

Outside Director

Jan. 1994	Joined Louis Vuitton Japan KK
Apr. 2002	Senior Director for Sales Administration
Mar. 2004	Vice President of Tiffany & Co. Japan Inc.
Aug. 2010	Representative Director and President of Christian Dior Japan KK
Sep. 2013	Representative Director, President and CEO of Ferragamo Japan KK
Jun. 2017	Director of the Company (current)

Yoichi Kobayashi

Outside Director

- Apr. 1973 Joined ITOCHU Corporation Jun. 2004 Executive Officer Apr. 2006 Managing Executive Officer Jun. 2006 Representative Executive Managing Director Apr. 2008 Representative Senior Managing Director Apr. 2011 Representative Director and Executive Vice President Apr. 2015 Senior Advisor Apr. 2016 Vice Chairman (current)
- Jun. 2018 Director of the Company (current)

Shiro Sugata

Outside Director

γ.pr.	1012	
Jan.	1993	President of BLV LICHT- UND VAKUUMTECHNIK GmbH
Jun.	2000	Director and Corporate Senior Vice President of USHIO INC.
Apr.	2004	Director and Corporate Executive Vice President

Jun. 2004 Representative Director and Corporate Executive Vice President

Mar. 2005 President and CEO

Apr. 1972 Joined USHIO INC.

Oct. 2014 Director and Corporate Advisor

Jun. 2016 Corporate Advisor Jul. 2017 Special Corporate Advisor (current)



Audit & Supervisory Board Members



Yoshihiro Kawasaki

Full-time Audit & Supervisory Board Member

Mamoru Matsuno

Yoshihiro Kawasaki

Hiroyuki Kanae

Takashi Yamashita

 Sep. 1992 Joined Kyushu Yamato Transport Co., Ltd.
 Apr. 2003 Regional Branch Manager of Kagoshima Regional Branch of Yamato Transport Co., Ltd.
 Feb. 2006 General Manager of Division of Service Quality Improvement

Apr. 2010 Executive Officer and President of Shikoku Regional Office

Jun. 2015 Audit & Supervisory Board Member Jun. 2019 Full-time Audit & Supervisory Board Member of the Company (current) Mamoru Matsuno

Full-time Audit & Supervisory Board Member

- Apr. 1981 Joined the Company Jun. 2000 Manager of Audit Section No.1 of Audit Division
- Jun. 2002 Manager of Audit Section No.1 of Audit Division
- Jul. 2006 Audit Function Manager
 - Apr. 2012 Audit Function Senior Manager
- Apr. 2018 Attached to the President
- Jun. 2018 Full-time Audit & Supervisory Board Member (current)

Hiroyuki Kanae

Outside Audit & Supervisory Board Member

- Apr. 1979 Licensed and registered as an attorney at law (Bengoshi) at Daini Tokyo Bar Association Sep. 1987 Coudert Brothers LLP (New York)
- Jul. 1988 Licensed and registered as an attorney at law in the State of New York

Sep. 1988 Joined Nishi, Tanaka & Takahashi Law Office
Apr. 1992 Partner of Nishi, Tanaka & Takahashi Law Office
May 2001 Joined Shin-Tokyo Law Office as partner
Oct. 2007 Through the consolidation of law offices, name changed to Bingham McCutchen Murzse, Sakai Mimura Aizawa, Foreign Law Joint Enterprise

- (Partner) Jun. 2012 Outside Audit & Supervisory Board Member of the Company (current)
- Apr. 2015 Through the consolidation of law offices, name changed to Anderson Mori & Tomotsune LPC (Partner) (current)

Takashi Yamashita

Outside Audit & Supervisory Board Member

- Oct. 1983 Joined Asahi Accounting Company
- Mar. 1987 Registered as a certified public accountant
- May 2003 Representative Partner of Asahi & Co. (currently: KPMG AZSA LLC)
- Aug. 2014 Established Takashi Yamashita CPA Office, Representative (current)

Jan. 2015 Registered as a certified tax accountant Jun. 2017 Outside Audit & Supervisory Board Member of the

 2017 Outside Audit & Supervisory Board Member of the Company (current)

Executive Officers

As of March 1, 2020



Shinji Makiura

Senior Managing Executive Officer Responsible for overseeing Management Strategy, Transformation of the Company



Yasuharu Kosuge

Managing Executive Officer Responsible for Global Corporate Business and President, Yamato Logistics Co., Ltd.



Toshizo Kurisu

Managing Executive Officer Responsible for Retail Business President, Yamato Transport Co., Ltd.



Osamu Yamanaka

Managing Executive Officer Responsible for Regional Corporate Business



Tamaki Abe

Managing Executive Officer Responsible for EC Business



Hiroshi Matsuda

Executive Officer Responsible for Trunk-route Transportation



Seiichi Awa

Executive Officer Responsible for IT Functions President, Yamato System Development Co., Ltd.



Tatsuya Suzuki

Executive Officer Responsible for Platform Functions President, Yamato Financial Co., Ltd.



Hideo Tanzawa

Executive Officer Responsible for Public Relations, Tokyo Olympic and Paralympic Promotion



Tomoki Otani

Executive Officer Responsible for Human Resources Department, ESG Department, and Legal Affairs



Atsushi Kashimoto

Executive Officer Responsible for Finance and Investor Relations Department



Yorimasa Tanaka

Executive Officer Responsible for IT Functions and IT Reform



Katsuhiko Umetsu

Executive Officer Responsible for International Strategy



Takeo Kosugi

Executive Officer Responsible for International Business President, Yamato Global Logistics Japan Co., Ltd.



Norihiko Nakabayashi

Executive Officer Responsible for IT Functions and Data Strategy



Setsuko Nishida

Executive Officer Responsible for Management Strategy