

Consolidated Balance Sheet

March 31, 2016

ASSETS	Millions of Yen		Thousands of U.S. Dollars (Note 1)
	2016	2015	2016
CURRENT ASSETS:			
Cash and cash equivalents (Notes 2.d and 13)	¥ 249,594	¥ 247,398	\$ 2,215,067
Notes and accounts receivable (Note 13):			
Trade	197,382	187,834	1,751,705
Installment (Note 3)	43,648	42,008	387,362
Lease (Note 12)	48,894	44,948	433,923
Allowance for doubtful accounts	(1,079)	(1,338)	(9,577)
Inventories (Note 4)	2,858	3,336	25,363
Deferred tax assets (Note 11)	14,907	15,687	132,300
Prepaid expenses and other current assets	27,778	26,333	246,518
Total current assets	583,982	566,206	5,182,661
PROPERTY, PLANT AND EQUIPMENT—At cost:			
Land	176,139	187,964	1,563,181
Buildings and structures	326,889	334,120	2,901,035
Vehicles	196,054	194,198	1,739,922
Machinery and equipment	126,243	123,025	1,120,363
Leased assets (Note 12)	15,411	24,029	136,765
Construction in progress	23,538	16,025	208,895
Others	21,700	17,795	192,579
Total	885,974	897,156	7,862,740
Accumulated depreciation	(480,332)	(477,055)	(4,262,793)
Net property, plant and equipment	405,642	420,101	3,599,947
INVESTMENTS AND OTHER ASSETS:			
Investment securities (Notes 5 and 13)	30,329	33,843	269,162
Investments in and advances to unconsolidated subsidiaries and affiliates	1,169	724	10,376
Long-term loans	1,010	1,040	8,960
Software	14,526	12,646	128,910
Lease deposits	16,453	17,902	146,013
Deferred tax assets (Note 11)	27,008	21,978	239,687
Other assets (Note 8)	9,318	8,091	82,695
Total investments and other assets	99,813	96,224	885,803
TOTAL	¥1,089,437	¥1,082,531	\$ 9,668,411

See notes to consolidated financial statements.

LIABILITIES AND EQUITY	Millions of Yen		Thousands of U.S. Dollars (Note 1)
	2016	2015	2016
CURRENT LIABILITIES:			
Short-term bank loans (Notes 7 and 13)	¥ 23,615	¥ 17,766	\$ 209,574
Current portion of long-term debt (Notes 7, 13 and 14)	34,829	29,071	309,093
Notes and accounts payable (Note 13):			
Trade	148,456	157,480	1,317,501
Other	14,461	10,470	128,338
Income taxes payable	19,783	20,024	175,565
Employees' savings deposits	5,111	4,944	45,356
Accrued expenses	62,508	61,295	554,744
Deferred profit on installment sales (Notes 3 and 13)	5,895	5,655	52,316
Other current liabilities (Note 9)	33,440	50,329	296,770
Total current liabilities	348,098	357,034	3,089,257
LONG-TERM LIABILITIES:			
Long-term debt (Notes 7, 13 and 14)	115,903	88,532	1,028,604
Liability for employees' retirement benefits (Notes 2.j and 8)	71,551	53,024	634,996
Deferred tax liabilities (Note 11)	2,800	3,948	24,844
Other long-term liabilities (Note 9)	7,230	8,794	64,162
Total long-term liabilities	197,484	154,298	1,752,606
COMMITMENTS LIABILITIES (Note 12)			
EQUITY (Notes 10 and 18):			
Common stock—authorized, 1,787,541,000 shares in 2016 and 2015; issued, 411,339,992 shares in 2016 and 435,564,792 shares in 2015	127,235	127,235	1,129,169
Capital surplus	36,813	70,209	326,705
Retained earnings	402,376	395,353	3,570,958
Treasury stock—at cost, 12,823,544 shares in 2016 and 22,370,985 shares in 2015	(29,076)	(43,008)	(258,036)
Accumulated other comprehensive income:			
Unrealized gain on available-for-sale securities	9,790	13,848	86,887
Foreign currency translation adjustments	751	1,169	6,662
Remeasurements of defined employees' retirement benefit plans (Notes 2.j and 8)	(10,068)	715	(89,350)
Total	537,821	565,521	4,772,995
Non-controlling interests	6,034	5,678	53,553
Total equity	543,855	571,199	4,826,548
TOTAL	¥1,089,437	¥1,082,531	\$9,668,411