

Organization

As of March 31, 2016

Yamato Holdings Co., Ltd.



Notes: 1. From the fiscal year ended March 31, 2016, Yamato Staff Supply which was previously included in the Other segment is included in the Delivery Business.
 2. From the fiscal year ended March 31 2016, Yamato Dialog & Media is included in the scope of consolidation.
 3. In June 2016, Yamato Transport (HK), Yamato International Logistics (Hong Kong), and Yamato Payment Service (HK) merged to establish Yamato Logistics (HK).