

Consolidated Balance Sheet

March 31, 2015

ASSETS	Millions of Yen		Thousands of U.S. Dollars (Note 1)
	2015	2014	2015
CURRENT ASSETS:			
Cash and cash equivalents (Notes 2.d and 15)	¥ 247,398	¥ 220,148	\$ 2,058,737
Notes and accounts receivable (Note 15):			
Trade	187,834	188,145	1,563,066
Installment (Note 5)	42,008	39,480	349,570
Lease (Note 14)	44,948	35,329	374,039
Allowance for doubtful accounts	(1,338)	(1,591)	(11,139)
Inventories (Note 6)	3,336	3,237	27,760
Deferred tax assets (Note 13)	15,687	16,548	130,542
Prepaid expenses and other current assets	26,333	26,063	219,133
Total current assets	566,206	527,359	4,711,708
PROPERTY, PLANT AND EQUIPMENT—At cost:			
Land	187,964	188,344	1,564,152
Buildings and structures	334,120	329,289	2,780,392
Vehicles	194,198	187,882	1,616,027
Machinery and equipment	123,025	121,422	1,023,757
Leased assets (Note 14)	24,029	23,944	199,957
Construction in progress	16,025	7,895	133,353
Others	17,795	11,662	148,088
Total	897,156	870,438	7,465,726
Accumulated depreciation	(477,055)	(453,310)	(3,969,837)
Net property, plant and equipment	420,101	417,128	3,495,889
INVESTMENTS AND OTHER ASSETS:			
Investment securities (Notes 7 and 15)	33,843	25,577	281,630
Investments in and advances to unconsolidated subsidiaries and affiliates	724	644	6,024
Long-term loans	1,040	961	8,655
Software	12,646	12,343	105,236
Lease deposits	17,902	18,468	148,971
Deferred tax assets (Note 13)	21,978	21,687	182,889
Other assets (Note 10)	8,091	7,967	67,331
Total investments and other assets	96,224	87,647	800,736
TOTAL	¥1,082,531	¥1,032,134	\$ 9,008,333

See notes to consolidated financial statements.

LIABILITIES AND EQUITY	Millions of Yen		Thousands of U.S. Dollars (Note 1)
	2015	2014	2015
CURRENT LIABILITIES:			
Short-term bank loans (Notes 9 and 15)	¥ 17,766	¥ 19,256	\$ 147,842
Current portion of long-term debt (Notes 9, 15 and 16)	29,071	21,941	241,920
Notes and accounts payable (Note 15):			
Trade	157,480	172,463	1,310,476
Other	10,470	21,942	87,126
Income taxes payable	20,024	20,908	166,632
Employees' savings deposits	4,944	4,723	41,138
Accrued expenses	61,295	61,535	510,070
Deferred profit on installment sales (Notes 5 and 15)	5,655	5,349	47,061
Other current liabilities (Note 11)	50,329	19,243	418,811
Total current liabilities	357,034	347,360	2,971,076
LONG-TERM LIABILITIES:			
Long-term debt (Notes 9, 15 and 16)	88,532	66,646	736,724
Liability for employees' retirement benefits (Notes 2.j, 3 and 10)	53,024	47,224	441,237
Deferred tax liabilities (Note 13)	3,948	1,808	32,853
Other long-term liabilities (Note 11)	8,794	8,924	73,180
Total long-term liabilities	154,298	124,602	1,283,994
COMMITMENTS LIABILITIES (Note 14)			
EQUITY (Notes 12 and 20):			
Common stock—authorized, 1,787,541,000 shares in 2015 and 2014; issued, 435,564,792 shares in 2015 and 454,684,992 shares in 2014	127,235	127,235	1,058,790
Capital surplus	70,209	100,863	584,249
Retained earnings	395,353	371,965	3,289,947
Treasury stock—at cost, 22,370,985 shares in 2015 and 35,742,057 shares in 2014	(43,008)	(56,079)	(357,891)
Accumulated other comprehensive income:			
Unrealized gain on available-for-sale securities	13,848	8,770	115,234
Foreign currency translation adjustments	1,169	342	9,728
Remeasurements of defined employees' retirement benefit plans (Notes 2.j and 10)	715	(1,717)	5,952
Total	565,521	551,379	4,706,009
Minority interests	5,678	8,793	47,254
Total equity	571,199	560,172	4,753,263
TOTAL	¥1,082,531	¥1,032,134	\$9,008,333