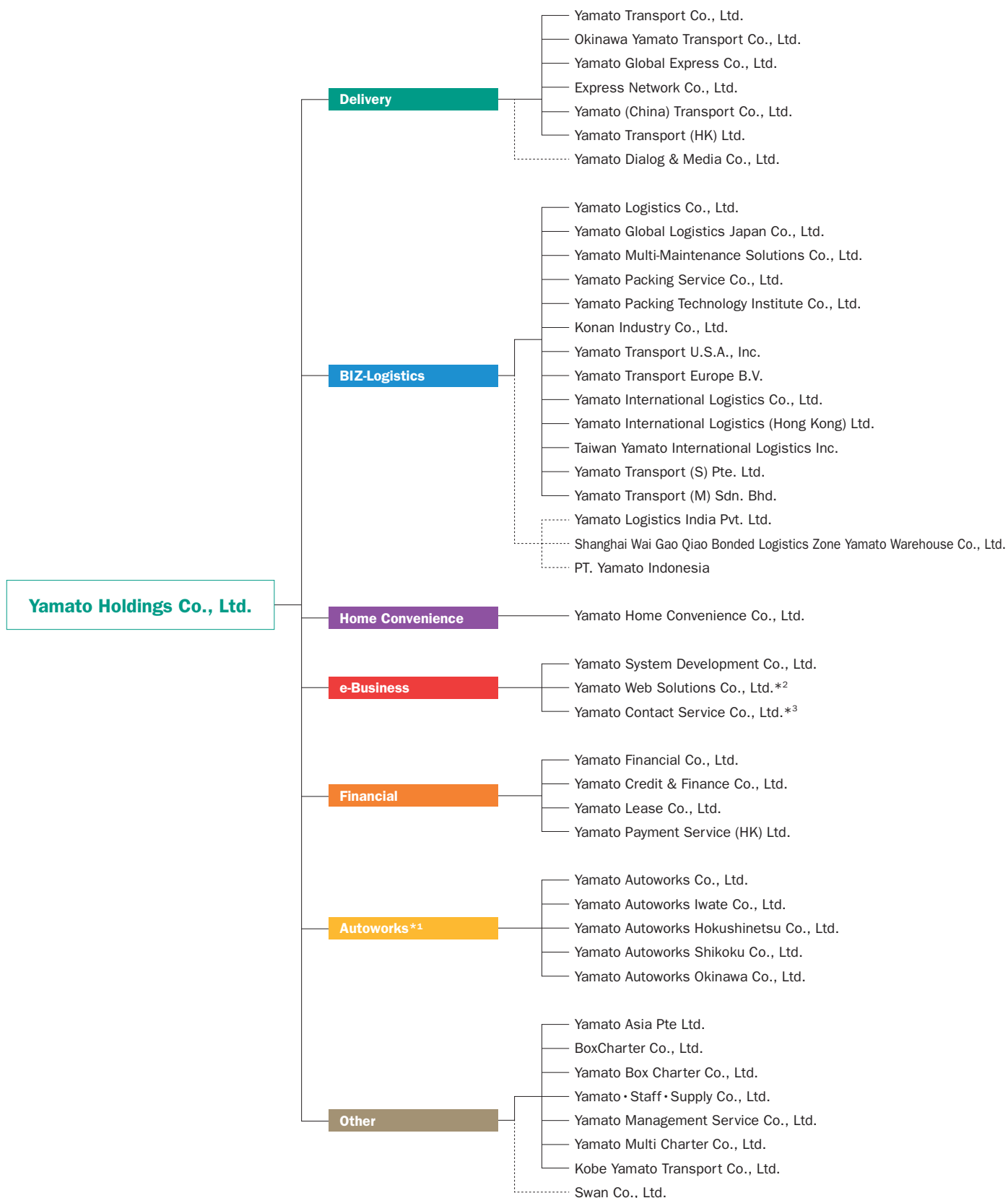


# Organization

As of March 31, 2014



———— Consolidated subsidiaries  
 ..... Unconsolidated subsidiaries

\*1 "Autoworks" changed its segment name from "Truck Maintenance" starting from the fiscal year ended March 31, 2014.

\*2 Yamato Career Service Co., Ltd. in the e-Business was renamed Yamato Web Solutions Co., Ltd. on August 1, 2013.

\*3 From the fiscal year ending March 2015, Yamato Contact Service Co., Ltd. will be reclassified for inclusion under the Delivery Business from the e-Business unit.