

Consolidated Balance Sheets

March 31, 2009 and 2008

ASSETS	Millions of Yen		Thousands of U.S. Dollars (Note 1)
	2009	2008	2009
CURRENT ASSETS:			
Cash (Note 2.d)	¥ 179,753	¥ 147,569	\$ 1,829,920
Notes and accounts receivable:			
Trade	138,405	144,275	1,408,984
Installment (Note 3)	62,062	77,712	631,800
Lease (Note 11)	19,778		201,344
Allowance for doubtful accounts	(5,405)	(5,477)	(55,026)
Inventories (Note 4)	2,388	2,298	24,312
Deferred tax assets (Note 10)	18,017	17,686	183,416
Prepaid expenses and other current assets	20,711	20,531	210,847
Total current assets	435,709	404,594	4,435,597
PROPERTY, PLANT AND EQUIPMENT—At cost:			
Land (Note 6)	177,761	176,916	1,809,635
Buildings and structures (Note 6)	261,077	252,399	2,657,817
Vehicles	177,590	173,383	1,807,901
Leased assets (Note 11)	15,338		156,146
Machinery and equipment	96,183	91,135	979,155
Construction in progress	638	746	6,498
Others	1,627	34,598	16,566
Total	730,214	729,177	7,433,718
Accumulated depreciation	(371,409)	(361,841)	(3,781,019)
Net property, plant and equipment	358,805	367,336	3,652,699
INVESTMENTS AND OTHER ASSETS:			
Investment securities (Note 5)	18,930	41,726	192,709
Investments in and advances to non-consolidated subsidiaries and affiliates, net of valuation allowance of ¥91 million (\$926 thousand) in 2009 and ¥118 million in 2008	731	1,309	7,445
Long-term loans	2,014	2,862	20,501
Lease deposits	24,617	25,521	250,601
Deferred tax assets (Note 10)	15,458	13,215	157,370
Other assets	13,342	17,656	135,828
Total investments and other assets	75,092	102,289	764,454
TOTAL	¥ 869,606	¥ 874,219	\$ 8,852,750

See notes to consolidated financial statements.

LIABILITIES AND EQUITY	Millions of Yen		Thousands of U.S. Dollars (Note 1)
	2009	2008	2009
CURRENT LIABILITIES:			
Short-term bank loans (Note 7)	¥ 14,450	¥ 18,249	\$ 147,109
Current portion of long-term debt (Note 7)	32,889	22,008	334,814
Notes and accounts payable:			
Trade	117,899	122,791	1,200,230
Construction	10,432	7,291	106,198
Income taxes payable	17,569	20,571	178,860
Employees' savings deposits	3,382	3,359	34,429
Accrued expenses	52,487	52,820	534,327
Deferred profit on installment sales (Note 3)	11,556	16,096	117,643
Other current liabilities	15,108	16,054	153,802
Total current liabilities	275,772	279,239	2,807,412
LONG-TERM LIABILITIES:			
Long-term debt (Note 7)	60,088	71,965	611,710
Long-term accounts payable	15,770	15,784	160,544
Liability for employees' retirement benefits (Note 8)	28,397	27,215	289,086
Retirement allowances for directors and corporate auditors	8	14	81
Deferred tax liabilities (Note 10)	573	2,019	5,830
Other long-term liabilities	2,739	1,999	27,882
Total long-term liabilities	107,575	118,996	1,095,133
COMMITMENTS AND CONTINGENT LIABILITIES (Notes 11 and 12)			
EQUITY (Notes 7, 9 and 15):			
Common stock—authorized, 1,787,541,000 shares in 2009 and 2008; issued, 457,315,176 shares in 2009 and 457,309,400 shares in 2008	120,729	120,725	1,229,042
Capital surplus	114,814	114,847	1,168,833
Retained earnings	266,035	250,711	2,708,287
Unrealized gain on available-for-sale securities	1,552	5,994	15,800
Deferred loss on derivatives under hedge accounting		(63)	
Foreign currency translation adjustments	(877)	(93)	(8,934)
Treasury stock—at cost, 14,227,149 shares in 2009 and 14,106,234 shares in 2008	(26,438)	(26,320)	(269,143)
Total	475,815	465,801	4,843,885
Minority interests	10,444	10,183	106,320
Total equity	486,259	475,984	4,950,205
TOTAL	¥869,606	¥874,219	\$8,852,750