

# Six-year Consolidated Financial Summary

	Millions of Yen						Thousands of U.S. Dollars
	2007	2006	2005	2004	2003	2002	2007
Operating revenues	<b>¥1,161,568</b>	¥1,144,961	¥1,071,903	¥1,011,344	¥972,135	¥932,120	<b>\$9,839,624</b>
Operating costs	<b>1,064,044</b>	1,043,372	998,786	945,201	896,023	861,775	<b>9,013,501</b>
Selling, general and administrative expenses	<b>30,363</b>	32,868	21,914	19,484	19,294	17,156	<b>257,203</b>
Operating income	<b>67,161</b>	68,721	51,203	46,659	56,818	53,189	<b>568,920</b>
Income before income taxes and minority interests	<b>66,825</b>	7,712	61,741	87,293	91,063	49,905	<b>566,078</b>
Income taxes	<b>32,470</b>	31,276	27,959	37,515	42,538	22,217	<b>275,052</b>
Net income (loss)	<b>33,813</b>	(23,968)	33,848	49,783	48,502	27,512	<b>286,433</b>

Per share of common stock:	Yen						U.S. Dollars
	¥	¥	¥	¥	¥	¥	\$
Basic net income (loss)	<b>75.59</b>	(53.47)	74.02	107.51	104.51	59.36	<b>0.64</b>
Diluted net income	<b>74.00</b>		72.48	105.20	101.63	57.38	<b>0.63</b>
Cash dividends	<b>20.00</b>	20.00	18.00	18.00	15.00	14.00	<b>0.17</b>

	Millions of Yen						Thousands of U.S. Dollars
	¥	¥	¥	¥	¥	¥	\$
Working capital	<b>140,377</b>	123,483	80,843	74,803	77,514	84,630	<b>\$1,189,129</b>
Total shareholders' equity	<b>445,263</b>	423,690	458,792	443,715	406,306	364,806	<b>3,771,817</b>
Total assets	<b>829,721</b>	793,222	676,156	652,792	655,877	678,939	<b>7,028,556</b>
Capital expenditures	<b>48,881</b>	48,865	40,966	47,587	42,591	40,379	<b>414,071</b>
Depreciation and amortization	<b>40,150</b>	35,003	37,146	35,663	31,731	31,764	<b>340,109</b>
Net cash provided by operating activities	<b>80,763</b>	84,675	76,642	41,064	86,035	69,724	<b>684,141</b>
Number of employees	<b>157,653</b>	152,787	141,602	131,974	112,948	108,700	—
Operating income margin (%)	<b>5.78</b>	6.00	4.78	4.61	5.84	5.71	—
Return on revenues (%)	<b>2.91</b>	(2.09)	3.16	4.92	4.99	2.95	—
Return on assets (%)	<b>4.17</b>	(3.26)	5.09	7.61	7.27	4.08	—
Return on equity (%)	<b>7.78</b>	(5.43)	7.50	11.71	12.58	7.76	—
Current ratio (%)	<b>149.30</b>	143.77	142.85	142.39	145.44	147.94	—
Equity ratio (%)	<b>53.66</b>	53.41	67.85	67.97	61.95	53.73	—
Assets turnover (Times)	<b>1.43</b>	1.56	1.61	1.55	1.46	1.38	—
Interest coverage ratio (Times)	<b>260.66</b>	137.92	104.19	65.17	36.68	24.99	—
Net assets per share (Yen)	<b>1,005.63</b>	951.08	1,019.02	971.84	875.08	790.58	<b>8.52</b>

Note: U.S. dollar amounts have been translated, for convenience only, at the rate of ¥118.05 to U.S.\$1.