

Corporate Data

Head Office

Yamato Transport Co., Ltd.
16-10, Ginza 2-chome, Chuo-ku, Tokyo
104-8125, Japan
Telephone: (03) 3541-3411
Facsimile: (03) 5565-3428

Domestic Offices

3,279

Major Subsidiaries and Affiliates

Yamato System Development Co., Ltd.*
Yamato Packing Service Co., Ltd.*
Konan Industry Co., Ltd.*
Okinawa Yamato Transport Co., Ltd.*
Kyoto Yamato Transport Co., Ltd.*
Kobe Yamato Transport Co., Ltd.*
Yamato Collect Service Co., Ltd.*
Yamato Lease Co., Ltd.*
Yamato Auto Works Co., Ltd.*
Book Service Co., Ltd.*
Yamato Global Freight Co., Ltd.*
Yamato Logistics Co., Ltd.*
Yamato Home Convenience Co., Ltd.*
Hokkaido Yamato Home Convenience
Co., Ltd.*
Tohoku Yamato Home Convenience
Co., Ltd.*
Hokushinetsu Yamato Home Convenience
Co., Ltd.*

Chubu Yamato Home Convenience
Co., Ltd.*
Kansai Yamato Home Convenience
Co., Ltd.*
Chugoku Yamato Home Convenience
Co., Ltd.*
Shikoku Yamato Home Service Co., Ltd.*
Kyushu Yamato Home Service Co., Ltd.*
Yamato Parcel Service Co., Ltd.
Miyagi Green Liner Co., Ltd.*
Iwate Green Liner Co., Ltd.*
Saitama Green Liner Co., Ltd.*
Kanagawa Green Liner Co., Ltd.*
Niigata Green Liner Co., Ltd.*
Kanazawa Green Liner Co., Ltd.*
Aichi Green Liner Co., Ltd.*
Chugoku Green Liner Co., Ltd.*
Okayama Green Liner Co., Ltd.*
Shikoku Green Liner Co., Ltd.*
Fukuoka Green Liner Co., Ltd.*
Kagoshima Green Liner Co., Ltd.*
Yamato Staff Supply Co., Ltd.*
Swan Co., Ltd.
Swan Net Co., Ltd.
Swan Charcoal Distribution Co., Ltd.
Minami Kyushu Green Co., Ltd.
Yamato Career Service Co., Ltd.
Yamato Transport U.S.A., Inc.*
Yamato Transport (U.K.) Ltd.*
Yamato Transport Europe B.V.*
Yamato Transport (Hong Kong) Ltd.*
Yamato Transport (S) Pte. Ltd.*

Taiwan Yamato International
Logistics, Inc.
Yamato Systems U.S.A., Inc.
Yamato Transport (Canada) Inc.
Yamato Travel Hong Kong Ltd.
Yamato Transport (M) Sdn. Bhd.
Yamato (Shanghai) Logistics Co., Ltd.
Yamato Architects & Design Co., Ltd.
Yamato Contact Service Co., Ltd.
Dream Create Co., Ltd.

*Consolidated subsidiaries

Common Stock

Authorized: 530,000,000 shares
Issued: 469,475,456 shares

Stock Exchange Listing

Tokyo Stock Exchange

Transfer Agent and Registrar

Mizuho Trust & Banking Co., Ltd.

Annual Meeting

The annual meeting of shareholders is normally held in June in Tokyo, Japan.

Auditors

Deloitte Touche Tohmatsu
(by Tohmatsu & Co., the Japanese member of Deloitte Touche Tohmatsu)

Principal Shareholders

	Percentage of total shares outstanding
The Master Trust Bank of Japan, Ltd. (Trust Account)	8.32%
Japan Trustee Services Bank, Ltd. (Trust Account)	7.10%
The Meiji Life Insurance Co.	5.30%
Mizuho Bank, Ltd.	3.82%
The Chase Manhattan Bank, NA London	3.74%
Yamato Employees' Shareholding Association	3.03%
State Street Bank and Trust Company	2.17%
Yamato Trading-Partner Shareholding Association	2.04%
The Nomura Trust and Banking Co., Ltd.	1.90%
The Sumitomo Life Insurance Co.	1.87%
Total	39.29%

Stock Price Range

	(Tokyo Stock Exchange)	
	High	Low
First quarter	1,406	1,212
Second quarter	1,650	1,254
Third quarter	1,729	1,177
Fourth quarter	1,773	1,234

Distribution of Shareholders	
Financial Institutions	45.3%
Securities Companies	1.2%
Other Institutions	6.2%
Foreign Investors	26.5%
Individuals and Others	21.0%
Total	100.0%

(As of March 31, 2004)